



**PROJECT 3005(23)
WAY-21-0.00 PID 101439
MAJOR RECONSTRUCTION
INITIAL PARTNERING MEETING
FEBRUARY 29, 2024**



*Village of Values.
A Town of Tradition.*



AGENDA

- I. Welcome
- II. Project Charter
- III. Project Schedule & Phasing
- IV. Risk Assessment
- V. Other Discussion
- VI. Adjourn



PROJECT PARTNERS

Kenmore Construction Company, Inc.:

- President: Matt Denholm
- Senior Area Manager: Jim Dreiling
- Project Manager: Natalie Walmsley
- Project Manager: Kyle Monda



Ohio Department of Transportation District Three:

- Construction Engineer: Mike Fair, P.E.
- Area Engineer: Eric Calvert, P.E.
- Project Engineer: Cody Fitzwater
- Project Manager: Jared Feller, P.E.



Arcadis:

- Matt Philips
- Anthony Pisanelli



Village of Doylestown:

- Terry L. Lindeman, Mayor



Village of Clinton:

- Bud McDaniel, Mayor



Village of Norton:

- Mike Zita, Mayor



City of Barberton:

- William B. Judge, Mayor



Chippewa Township:

- Dominic Oliverio, President
- Lenny Broome, Vice President
- Ron Browning, Trustee



Wayne County:

- Scott A. Miller, P.E., P.S., County Engineer



Facilitator:

- Beth Wilson, M.A., M.B.A.





PROJECT CHARTER





PARTNERS FOR SUCCESS
FORMAL PARTNERING CHARTER
PROJ. 3005(23) WAY-21-0.00 PID 101439
MAJOR RECONSTRUCTION PROJECT

PROJECT GOALS

- Maximize public value and Contractor profitability.
- Build a quality project.
- Maintain a safe project site.
- Achieve milestone dates.
- Build the project on time.
- Build the project within budget.
- Minimize inconvenience to the traveling public.
- Maintain access for emergency service providers.
- Develop a work environment that promotes mutual respect.
- Prompt payment for work in place and stored materials.
- Utilize Contractor ingenuity.

COMMUNICATION GOALS

- Identify and follow a communication protocol for the Project Team to use.
- Establish and maintain honest and open communication.
- Understand and fulfill one's role in the project.
- Develop a clear communication strategy for the Project and Stakeholders.
- Respond in a timely manner to all project issues.
- Complete, clear, and concise correspondence.

PROBLEM-SOLVING GOALS

- Identify and address all problems promptly.
- Resolve problems at the lowest level possible.
- Communicate, implement, and document all solutions.
- Seek solutions, not blame.
- Involve tradesmen in the solutions whenever possible.
- Follow Project Team's communication protocol.
- Follow the Dispute Resolution Process.
- Maintain a "Best for the Project" approach.

CHARTER IMPLEMENTATION

- Convey the Charter to all Parties and review it regularly.
- Post the Charter on site.
- Celebrate success and learn from challenges.

MISSION & COMMON GOALS

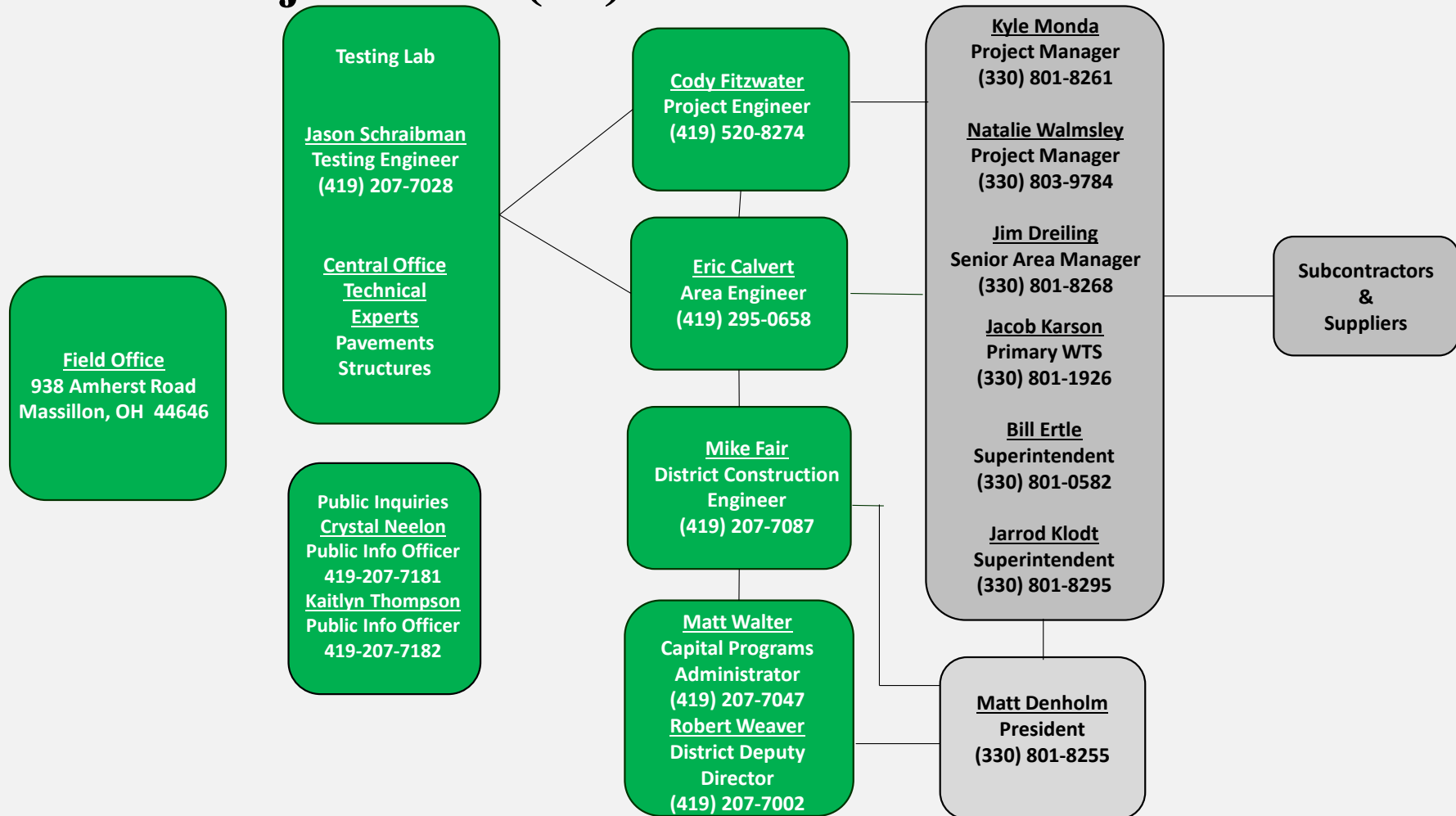
Goal	Measurement of Achievement
Maximize public value and Contractor profitability	Protect taxpayers' interests with a well-built project that contains costs and opens on time while allowing the Contractor to make money. The scope was well-defined and buildable units were developed on schedule.
Build a quality project	Specifications are followed. No deficient materials or workmanship requiring a deduction.
Maintain a safe project site	No incidents of lost time/injury/fatality among the workers. No incident of traffic severe injury/fatality as a result of work zone deficiencies.
Achieve milestone dates	Meet interim completion dates and other dates that allow the Project to maintain its schedule.
Build the project on time	Completed by the Contract Completion Date or the Revised Completion Date.
Build the project within budget	ODOT and the Contractor work together to contain costs.
Minimize inconvenience to the traveling public	Traffic moves. Closures are minimized. Work zone is easy to understand.
Maintain access for emergency service providers	Fire, police, and ambulances are not delayed. Incident management plans are in place to allow emergency services to respond promptly.
Develop a work environment that promotes mutual respect	Contract is followed. Discussions are not taken personally. Disagreements do not get personal.
Prompt payment for work in place and stored materials	Payments processed promptly according to law.
Utilize Contractor ingenuity	Full discussion and, if possible, implementation of Contractor's improvement ideas.

COMMUNICATION GOALS

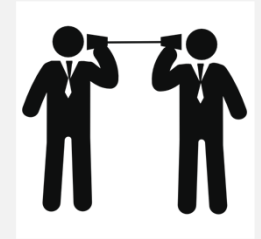
Goals	Measurement of Achievement
Identify and follow the communication protocol established by the Project Team.	Project Team members know who to contact and when.
Establish and maintain honest and open communication	Issues do not fester. Progress meetings are held regularly, are well-prepared, and attended by all appropriate parties.
Understand and fulfill one's role in the project	Each person does his or her job and takes responsibility for his or her actions.
Develop a clear communication strategy for the Project and Stakeholders	Communication protocol identified for how public inquiries are addressed. A clear line of communication is established.
Respond in a timely manner to all project issues	Responses are given within the requested timeframe. RFI process is followed. All parties are copied with email or hard copy communication.
Complete, clear, and concise correspondence	Conversations are documented. Correspondence states the purpose of the communication, the action to be taken, the responsible parties for completing it, and a deadline for completing it.

PROJECT TEAM COMMUNICATION PROTOCOL

Project 3005(23) WAY-21-0.00 PID 101439



COMMUNICATION PROTOCOL



- A protocol and/or process for communication coordination between the Local Government officials and the Project needs to be established to ensure unity of message and accuracy of information.
 - ODOT Public Information Officers Crystal Neelon and Kaitlyn Thompson
- ODOT has a website dedicated for this project.
 - [SR 21 Rehabilitation | Ohio Department of Transportation](#)
 - County, City, Village, and any other offices may post this link to their websites.
- ODOT will issue weekly updates on their construction report. Anyone can sign up to receive these reports by going to the link below:
 - [Ohio Department of Transportation | Ohio.gov](#)
 - Go to the bottom of the page to subscribe.
 - Media releases will also be issued whenever a significant project update occurs, including those involving MOT.

PROBLEM-SOLVING GOALS



Goals	Measurement of Achievement
Identify and address all problems promptly	Issues do not fester and are not ignored. Involve all appropriate parties.
Resolve problems at the lowest level possible	The day-to-day personnel should solve problems when they are able.
Communicate, implement, and document all solutions	After a problem has been discussed, it should be documented. Letters, emails, and change orders as appropriate.
Seek solutions, not blame	Focus on what can be done and not who did it.
Involve tradesmen in the solutions whenever possible	Were tradesmen asked for ideas and were the same implemented?
Follow Project Team's communication protocol.	See the protocol chart.
Follow the Dispute Resolution Process	Were DRA meetings conducted? Were they well-organized, were parties prepared, and were they attended? Were early written notices submitted? Was the dispute resolution process outlined in the Proposal Note followed?
Maintain a "Best for the Project" approach	Remember the taxpayer. Egos checked at the door. Know we all have the same objective.



DISPUTE RESOLUTION PROCESS

- The Project has established a Dispute Resolution Advisor (DRA) for this job.
- Meets quarterly with ODOT and the Contractor to receive project updates, visits the project site, provides guidance to resolve disputes, and presides over advisory opinions and/or the Step 3 claim hearing.
- The first meeting is scheduled on April 23, 2024.



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PROJECT SUMMARY, SCHEDULE, & PHASING



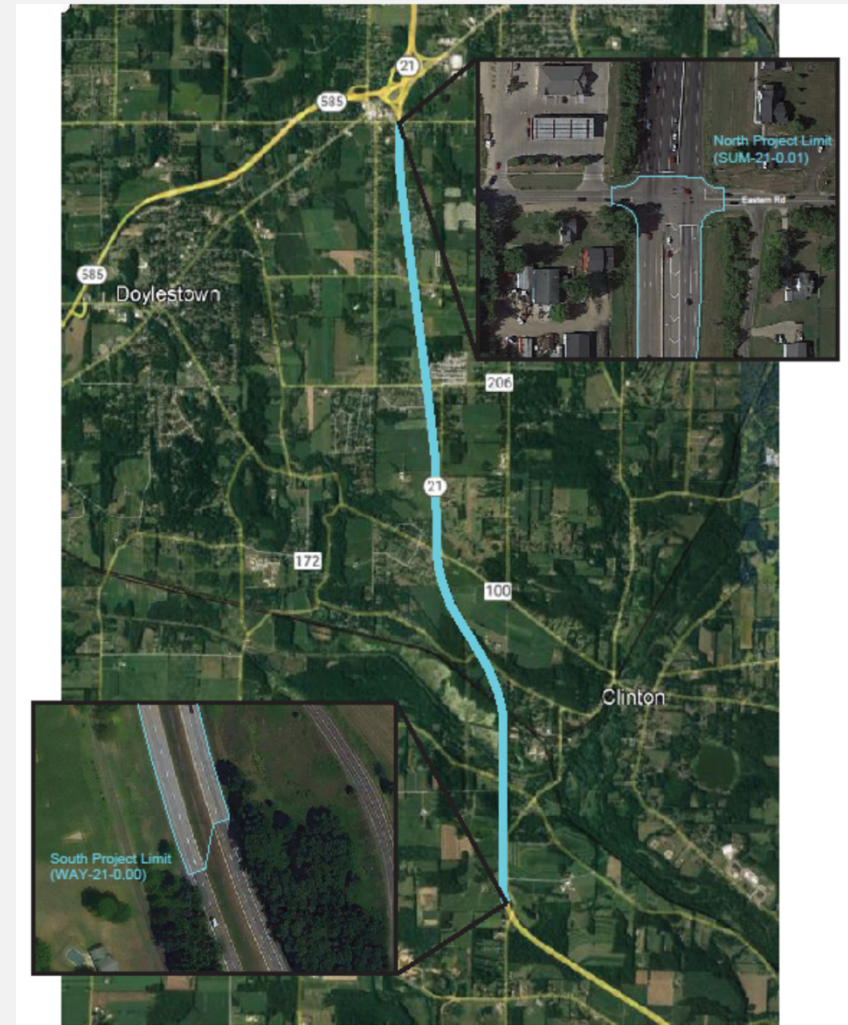
PROJECT LIMITS

WAY-21-0.00, PID 101439 - Project Limits



PROJECT WORK SUMMARY

- Reconstruct 5.86 miles of full-depth pavement on SR 21 from the Stark County line to the Summit County line.
 - Rubblize & roll and full-depth pavement replacement with asphalt concrete.
 - Full-depth pavement replacement sections will stabilize the subgrade.
 - Bridge maintenance, including deck and joint sealing, concrete patching, etc.
 - Culvert and drainage replacements.
 - Safety improvements at Clinton Road, Edwards Road, and Grill Road.



PROJECT WORK SUMMARY

- Safety Improvements

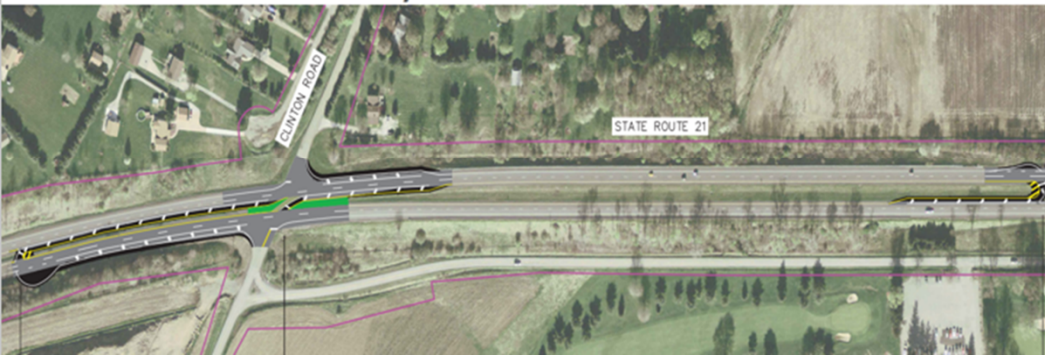
- Clinton Road

- Reduced Conflict U-Turn (RCUT) with SB left-turns permitted
 - Mountable concrete island in median for emergency vehicle crossings

- Edwards Road

- Superstreet reduced conflict intersection
 - Mountable concrete island in median for emergency vehicle crossings

STATE ROUTE 21 / CLINTON ROAD INTERSECTION



STATE ROUTE 21 / EDWARDS ROAD INTERSECTION

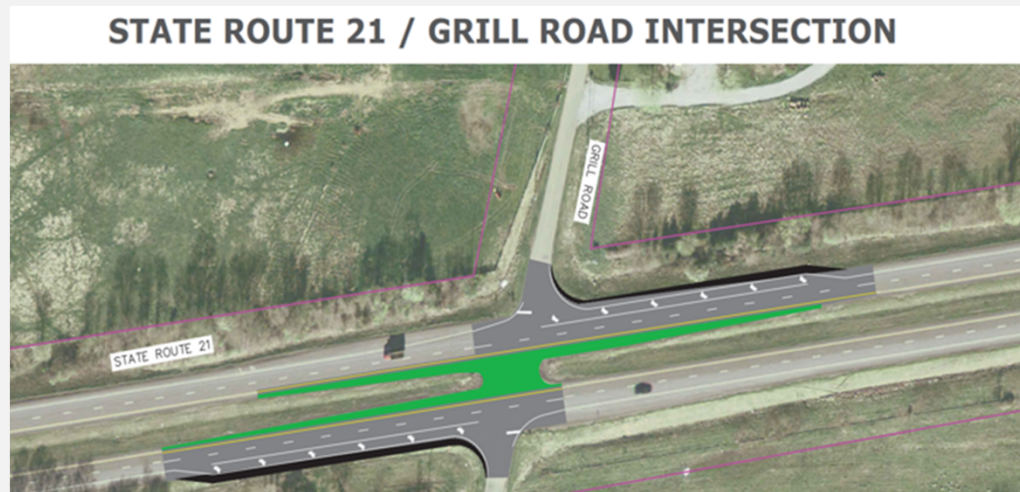


PROJECT WORK SUMMARY

- Safety Improvements

- Grill Road

- Remove paved median and replace with grass median
 - Add NB and SB Right-turn lanes



- Eastern Road

- Extend northbound right-turn lane

SCHEDULE & PHASING

- Critical Schedule Milestones
- Phasing and Maintenance of Traffic
- Utilities



CRITICAL SCHEDULE MILESTONES

- PN 107 – CPM Progress Schedule
- 2024 Critical Items of Work:
 - Complete northbound mainline reconstruction
- 2025 Critical Items of Work:
 - Complete southbound mainline reconstruction

PHASING OVERVIEW

- Completion Date is June 15, 2026.
 - Work for the 2024 season will end November 8, 2024.
- The Project will build the job in 5 phases over 3 construction seasons.
 - Pre-Phase: Spring 2024
 - Phase 1: 2024 Construction Season
 - Phase 2: 2025 Construction Season
 - Phase 3: 2026 Construction Season
 - Final Phase

SEASON 1: SPRING – FALL 2024

- **Pre-Phase: Spring 2024**
 - Place temporary pavement and crossovers using single-lane closures.
 - Construct proposed SB outside shoulder.
- **Phase 1: 2024 Construction Season**
 - Close inside lane in each direction.
 - Shift SB traffic onto outside shoulder.
 - Cross over NB traffic to the existing inside lane of the SB pavement.
 - Construct proposed work on the NB lanes.
 - Maintain all movements at Clinton Road, Edwards Road, and Eastern Road intersections.
 - Maintain right-turn movements at Grill Road.

SEASON 1: SPRING – FALL 2024

- Winter 2024/2025
 - Maintain two lanes of traffic in each direction from approximately November 8, 2024, to April 7, 2025.
 - Place signs, work zone pavement markings, and RPMs in the existing configuration.

SEASON 2: SPRING-FALL 2025

- Phase 2: 2025 Construction Season
 - Close inside lane in each direction.
 - Shift NB traffic onto outside shoulder.
 - Cross over SB traffic to the completed inside lane of the NB pavement.
 - Construct proposed work on the SB side.
 - Maintain all movements at Clinton Road, Edwards Road, and Eastern Road intersections.
 - Maintain right-turn movements at Grill Road.
- Winter 2025/2026
 - Maintain two lanes of traffic in each direction from approximately November 14, 2025, to April 6, 2026.
 - Place signs, work zone pavement markings, and RPMs in the existing configuration.

SEASON 3: SPRING-SUMMER 2026

- Phase 3: 2026 Construction Season
 - Remove temporary pavement and crossovers using single lane closures.
 - Construct remaining pavement areas, median islands, and traffic signals using single lane closures.
 - Intersections may be closed according to the window contract table.
- Final Phase
 - Place final surface course throughout the job, final pavement markings, and traffic control devices.
- **Completion Date: June 15, 2026**



UTILITIES & ENVIRONMENTAL



UTILITIES

- CSXT
- Charter Communications
- Ohio Edison
- Dominion Energy Ohio
- Northeast Ohio Natural Gas
- NEXUS
- Energex Power, Inc.
- Sunoco Pipeline
- MCG Utilities
- Doylestown Telephone
- MCI
- Cogent Communications
- Lumen
- City of Barberton (Water/Sewer)



ENVIRONMENTAL

- All project Storm Water Pollution Prevention Plan (SWPPP) designs are certified by Professional Engineers (PE) that are Certified Professionals in Erosion and Sediment Control (CPESC) in accordance with Supplemental Specification 832 – Temporary Sediment and Erosion Control.



Department of
Transportation



RISK ASSESSMENT



Department of
Transportation

What is a risk?

- Affects time, money, safety, or other circumstances important to the project, traveling public, and local community.

How do we measure it?

- Low, medium, or high occurrence.
- Low, medium, or high consequences.



What can we do to prevent or minimize it from happening?

- What could affect the ability of the Project to remain on schedule and/or on budget?
- What can be done to either eliminate or reduce any of these potential risks?



PROJECT TEAM RISK IDENTIFICATION



- Material supply issues –
Poles and paint
- MOT – General and Truck
volumes. Intersections
- Utilities – Unforeseen
conflicts
- Railroad coordination
- Emergency service access
- Weather
- Pavement build-ups
insufficient for the ADT and
truck traffic.
- 302 placement thicknesses
and assessing density of the
same.
- Traffic back-ups while in-
phase.

PROJECT TEAM RISK MITIGATION

What will we do to address the following risks?

- Do they have high, medium, or low occurrence possibility?
- Do they have high, medium, or low consequences?
- Material supply issues – Poles and paint
- MOT – General and Truck volumes. Intersections
- Utilities – Unforeseen conflicts
- Railroad coordination
- Emergency service access
- Weather
- Pavement build-ups insufficient for the ADT and truck traffic.
- 302 placement thicknesses and assessing density of the same.
- Traffic back-ups while in-phase.

STAKEHOLDER RISK IDENTIFICATION & MITIGATION

- What risks do you foresee?
- How can these risks be mitigated?



OPEN DISCUSSION



- Any other issues that need to be addressed?
- Any questions?
- Any concerns?
- Action Item review.
- Partnering follow-up:
 - A de-brief session of the 2024 season may be held in late November/early December.
 - A re-connect session to go into more detail for the 2025 season will be held in mid-March.

- Plus/Delta Exercise:

- What worked well today?
- What could be better for the next meeting?

- Partnering Survey

<http://www.dot.state.oh.us/Divisions/ConstructionMgt/Pages/Partnering.aspx>

- Project year is 2023.
- Project number is 3005.
- District is 3.
- Partnering is Facilitated.
- Please complete by **March 5, 2024!!**



THANK YOU!

